

| IMPLEMENTATION ACTION   | RESPONSIBILITY | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|----------------|----------|------------------------|--------------------------|-----------------------|
| <b>General Planning</b>   |                |          |                        |                          |                       |
| ➤ Develop and adopt new development codes as implementation tools for accomplishing the land use and development vision of the Comprehensive Plan.  | SC, E/AO       |          | ✗                      |                          |                       |
| ➤ Implement a monitoring system for tracking growth and development decisions on a “real time basis” and assessing if the City is pursuing the goals of the Comprehensive Plan or not.  | SC, E/AO       | ✓        | ✗                      |                          |                       |
| ➤ Establish an annual Long-Range Planning meeting to review the results of the monitoring system and determine if minor updates and changes need to be made to the plan based on actions taken, changes in trends, and decisions that seem to move away from the desired plan direction.  | SC, E/AO       | ✓        | ✗                      |                          |                       |
| ➤ Link annual comprehensive planning to the City Council Strategic Plan, the Capital Improvement Program, the Urban Service Area Plan, and to the Long Range Transportation Plan to ensure logical implementation of the Comprehensive Plan through a variety of practices and processes. | SC, E/AO, OGA  | ✓        | ✗                      |                          |                       |
| ➤ Conduct annual reviews of the comprehensive plan for relevancy and effectiveness.   | SC, E/AO       | ✓        | ✗                      |                          |                       |
| ➤ Conduct a complete comprehensive plan and development regulation updates every 5 years to ensure compatibility with the vision for the City.  | SC, E/AO       |          |                        | ✗                        |                       |
| ➤ Develop a program for conducting and creating specific neighborhood, district, corridor, and center plans that include the public in the planning process and results in plans that are adopted as elements of the Comprehensive Plan.  | SC, E/AO, C/N  |          |                        | ✗                        |                       |
| ➤ Evaluate the use and effectiveness of existing development tools and strategically apply such tools to areas that can benefit most using the Growth and Infill Strategy outlined in the Comprehensive Plan.   | SC, E/AO,      |          | ✗                      |                          |                       |
| ➤ Develop a strategic plan to best determine how to accommodate voluntary annexation petitions. Pursue the annexation of developable land outside the existing City limits where logical extensions of infrastructure systems can occur in the future.                                    | SC, E/AO, OGA  | ✓        | ✗                      |                          |                       |

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|--|---------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Develop and implement a thematic wayfinding and streetscape design plan for Sioux City – incorporating functional and aesthetic elements that will set the City apart from other communities in Siouxland.                     | SC, C/N             |          | ✗                      |                          |                       |
| ➤ Continue the redevelopment of the stockyards area while evaluating recommendations and opportunities identified through the planning process.  | SC, E/AO, D/LO, B/I |          |                        | ✗                        |                       |
| ➤ Implement the “Center” development concept as defined in Chapter II within this comprehensive plan by encouraging the development of mixed-use areas that serve single and multiple neighborhoods depending on their location. | SC, D/LO            | ✓        |                        | ✗                        |                       |
| ➤ Identify “strong” centers that should be the target of future investment and “weak” centers that should be considered for redevelopment.   | SC, D/LO            |          | ✗                      |                          |                       |
| ➤ Establish future centers, as necessary, based on ICSC commercial development standards for commercial centers.   | SC, D/LO            | ✓        |                        |                          | ✗                     |
| ➤ Create and adopt development design guidelines based on the <i>Development Building Blocks</i> section of <i>Chapter II</i> .  | SC, E/AO            |          | ✗                      |                          |                       |
| ➤ Encourage growth and infill that respects the urban, suburban, and rural development patterns as proposed by the <i>Development Zone Map</i> in <i>Chapter II</i> .  | SC, D/LO            | ✓        |                        |                          |                       |
| ➤ Create a “Loess Hills” overlay zoning district to restrict development on the predominant Loess Hills bluff line and protect the scenic nature and resource provided by the hills.   | SC, E/AO            |          |                        | ✗                        |                       |
| ➤ Protect Loess Hills adjacent to Scenic Byway from development including acquisition by public or quasi-public agencies if necessary.   | SC, E/AO, D/LO, OGA | ✓        |                        |                          |                       |
| ➤ Recognize that Loess Hills are a sensitive landform that development must be sensitive to soil types.  | SC, E/AO, D/LO, OGA | ✓        |                        |                          |                       |
| ➤ Consider all modes of transportation, including pedestrian and transit modes, when making land use and development decisions.  | SC, E/AO, D/LO      | ✓        | ✗                      |                          |                       |
| ➤ Encourage multi-modal connections, specifically pedestrian and bicycle, between neighborhoods and centers.   | SC, C/N, D/LO, B/I  | ✓        | ✗                      |                          |                       |
| ➤ Encourage uniqueness in each of Sioux City’s neighborhoods.  | SC, C/N, D/LO, B/I  | ✓        | ✗                      |                          |                       |

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| ➤ Continue to support neighborhoods and encourage their growth and development.   | SC, E/AO, C/N, D/LO, B/I | ✓        | ✗                      |                          |                       |
| ➤ Develop and redevelop neighborhoods to support the "neighborhood center" concept to provide goods and services to residents.  | SC, C/N, D/LO, B/I       | ✓        |                        |                          |                       |
| ➤ Continue to incorporate Human Service Agencies into the comprehensive planning process and plan by encouraging the development and adoption of a Strategic Coordination Plan that minimizes duplication of services and improves efficiency and effectiveness of the Human Service Providers Network in Sioux City. | SC, HSO, EAO, OGA        | ✓        | ✗                      |                          |                       |
| <b>Economic Development</b>   |                          |          |                        |                          |                       |
| ➤ Prepare an Economic Development Plan identifying vacant property in industrial areas, viable uses, potential business occupants, and infrastructure needs.  | SC, EAO, D/LO, B/I, OGA  |          | ✗                      |                          |                       |
| ➤ Establish a venture capital investment fund / network for new business creation and product / facility expansion within Sioux City.   | B/I                      | ✓        |                        | ✗                        |                       |
| ➤ Create and proactively market a single stop shop for aggregating and distributing entrepreneurship information and education materials including business start-up resources, financing, patenting, product marketing, sales, etc.  | B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Create a "think tank" of Sioux City political and business leaders to envision and initiate cutting edge business opportunities resulting from overlapping key economic niches in the Sioux City economy – thus creating unique products, technologies or market opportunities for Sioux City.                      | B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Continue to maintain the leadership role in commercial / retail development for the Siouxland region by continually monitoring and providing commercial development opportunities in advance of competition.  | D/LO, B/I                | ✓        | ✗                      |                          |                       |
| ➤ Increase efforts to encourage entrepreneurialism in Sioux City, supplemental education and business development efforts through teaming with local colleges, universities and school districts.   | E/AO, HSO, B/I, OGA      | ✓        |                        | ✗                        |                       |
| ➤ Develop entrepreneurial programs specifically targeted toward new Sioux City immigrants or other segments of the community challenged by basic communication barriers.  | E/AO, HSO, B/I           | ✓        | ✗                      |                          |                       |

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| ➤ Identify barriers and pursue changes to State legislation and policies that inhibit the ability of Sioux City to compete effectively with communities in Nebraska and South Dakota for new businesses in key economic sectors – agribusiness, transportation, technology, medicine, education / research. | SC, E/AO, C/N, D/LO, B/I, OGA |          | ✗                      |                          |                       |
| ➤ Create an industrial land bank for the purchase and assembly of underutilized land in industrial areas for future expansion, relocation and new location of industrial uses in the Hoeven Valley and the Airport / Bridgeport areas.  | SC, E/AO, D/LO                | ✓        | ✗                      |                          |                       |
| ➤ Retain and enhance Sioux City’s status as the regional healthcare and medical destination through the creation of a collaborative network between the major hospitals and with national medical provision, education and research systems.  | SC, E/AO, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Establish Sioux City as a center for learning, researching, and experiencing Native American culture and heritage.  | E/AO, C/N, B/I, OGA           | ✓        |                        |                          | ✗                     |
| ➤ Develop a national heritage center for Native American study, research, and cultural experience by partnering with higher education institutions and various tribes interested in preserving, researching and teaching about Native American heritage.  | SC, C, D/LO, B/I, OGA         |          |                        |                          | ✗                     |
| ➤ Utilizing the Missouri River and Loess Hills as unique education and recreation opportunities seek the development of eco-tourism destination spot – teaming with local tourism oriented entrepreneurs, Stone State Park, Dorothy Pecaut Nature Center and educational institutions.                      | HSO, E/AO, C/N, B/I, OGA      | ✓        |                        | ✗                        |                       |
| ➤ Devise a proactive on-going tourism marketing campaign for Sioux City as a destination for unique entertainment venues, environmental learning opportunities, cultural, and heritage experiences all in one city.   | SC, D/LO, B/I, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Establish Sioux City as a regional conference, convention, and continuing education center through upgrades in conference facilities and hotels in the Downtown and Riverfront Districts.   | SC, D/LO, B/I, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Develop a program to encourage commercial infill in the W. 7 <sup>th</sup> St. area to take advantage of the flood control project.   | SC, E/AO, D/LO, OGA           |          | ✗                      |                          |                       |

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| ➤ Develop a "Technology Plan" for promoting economic development in Sioux City.   | E/AO, B/I, OGA                |          | ✗                      |                          |                       |
| <i>Goal: Expand the tax base of Sioux City while enhancing employment opportunities.</i>  |                               |          |                        |                          |                       |
| ➤ Encourage reinvestment in the Central Business District.  | SC, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Attract new and enhance existing biotech logistics and information systems companies.   | SC, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Evaluate and consider areas surrounding the community for future development and voluntary annexation.  | SC, E/AO                      | ✓        | ✗                      |                          |                       |
| <i>Goal: Assemble development-ready sites for future industrial development.</i>  |                               |          |                        |                          |                       |
| ➤ Create a new class "A" corporate business park that offers high amenities to attract businesses from not only local and regional basis, but also nationally and globally.                         | SC, E/AO, D/LO                | ✓        | ✗                      |                          |                       |
| ➤ Assemble a large (500 + acres), contiguous area suited for development-ready industrial uses.   | SC, E/AO                      | ✓        | ✗                      |                          |                       |
| <i>Goal: Continue to develop Sioux City as a commercial retail center for the region.</i>   |                               |          |                        |                          |                       |
| ➤ Continue development of Singing Hills/Southern Hills/Lakeport Commons/Sunnybrook/Central Business District.   | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| <i>Goal: Strengthen Sioux City's long tradition as a center of industrial development and production through retention, expansion, and attraction of targeting industrial business development.</i> |                               |          |                        |                          |                       |
| ➤ Continue to develop the Hoeven Valley and Airport / Bridgeport Districts as the prime industrial development locations in Sioux City.   | SC, D/LO, B/I                 | ✓        | ✗                      |                          |                       |
| ▪ Ensure the presence of adequate infrastructure to support modern industrial facilities.   | SC, D/LO, OGA                 | ✓        | ✗                      |                          |                       |
| ▪ Clearly delineate boundaries of industrial land uses for protection from encroachment in the future.  | SC                            |          | ✗                      |                          |                       |
| ▪ Remove incompatible land uses from within and adjacent to existing industrial areas, including relocation of houses in Springdale and at the Airport.   | SC, D/LO                      |          |                        |                          | ✗                     |
| ▪ Ensure adequate accessibility to and from industrial areas that does not conflict with surrounding land uses or transportation systems.   | SC, D/LO, OGA                 | ✓        | ✗                      |                          |                       |
| ▪ Identify and reserve lands, through purchase, necessary for new development and expansion of existing businesses in existing industrial areas.  | SC, D/LO, B/I                 | ✓        |                        | ✗                        |                       |

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|--|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <ul style="list-style-type: none"> <li>▪ Actively combine smaller parcels of land within the Hoeven Valley to provide development sites required by today's industrial uses.</li> </ul>  | D/LO, B/I                | ✓        |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>▪ Actively market existing industrial areas for future industrial development.</li> </ul>   | SC, D/LO, B/I            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Embrace the railroads as an essential asset that serves the industrial uses in Sioux City and improve multi-modal connections to leverage the opportunity that exists as a regional transportation / distribution hub.</li> </ul> | D/LO, B/I                | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Encourage development around the Airport that can make use of the air facilities and services that are present.</li> </ul>  | SC, D/LO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Continue to market the development of the Expedition Business Park.</li> </ul>  | SC, D/LO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Work with adjacent communities and jurisdictions to protect the Airport and surrounding industrial areas from residential and non-compatible land use encroachment.</li> </ul>  | SC, D/LO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Support the growth and development of existing industrial businesses in Sioux City.</li> </ul>  | SC, D/LO, B/I            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Identify aggregate and reserve lands necessary for the physical growth and expansion of existing industrial uses, as well as creating sites for new industrial development.</li> </ul>  | SC, D/LO, B/I            |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>▪ Through the Urban Services Area Plan identify future infrastructure and utility needs necessary for future growth and development.</li> </ul>   | SC, OGA,                 |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>▪ Prioritize future capital expenditures for expansion of industrial uses in Sioux City through the capital improvement planning process.</li> </ul>  | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Provide incentives and capital for the growth and expansion of existing industrial businesses.</li> </ul>   | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Encourage collaboration and innovation among existing businesses that foster growth and new industries, as well as innovation in existing and future products.</li> </ul>   | E/AO, B/I, OGA           | ✓        | ✗                      |                          |                       |
| <b>Goal: Strengthen the role of Sioux City as the Healthcare and Medical Center in the region.</b>   |                          |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to make healthcare and wellness a priority in Sioux City.</li> </ul>   | HSO, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to attract industries in the healthcare and medical fields to Sioux City.</li> </ul>   | HSO, E/AO, B/I           | ✓        | ✗                      |                          |                       |

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| ➤ Encourage continued collaboration between the existing medical entities in Sioux City.  | HSO, E/AO, B/I, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Encourage collaboration of the healthcare and medical industries with other industries to find innovative, cutting edge solutions, products, and new industries. A potential link could be with the food processing industry for spin off industries or businesses.   | HSO, E/AO, C/N, B/I, OGA           | ✓        |                        | ✗                        |                       |
| ➤ Work to build cooperative partnerships with national healthcare specialists, networks, research institutions, and learning centers.   | HSO, E/AO, B/I, OGA                | ✓        | ✗                      |                          |                       |
| <b>Goal: Enhance the marketing of Sioux City as a tourist destination by taking advantage of unique opportunities.</b>  |                                    |          |                        |                          |                       |
| ➤ Prepare economic development marketing and promotional materials to proactively market Sioux City to potential developers.  | SC, E/AO, B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Through partnerships with the state and non-profit groups, establish Stone State Park and the Dorothy Pecaut Nature Center as an outdoor learning center to study and experience the Loess Hills habitat.   | E/AO, OGA                          | ✓        |                        | ✗                        |                       |
| ➤ Market the cultural heritage of Sioux City as a place where people from many cultural backgrounds have come to discover a new place and way of life – build from the Native American roots to the Lewis and Clark experience to the various wave of immigrants that have influenced the history and development of Sioux City to the current residents. | E/AO, C/N, B/I, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Establish a center for the study and experience of the Missouri River and create a “great river” experience for eco-tourism activities and research.  | E/AO, C/N, D/LO, B/I, OGA          |          |                        |                          | ✗                     |
| ➤ Continue to develop and offer unique community celebration, sports and entertainment venues, and events that will draw visitors from around the region.   | SC, HSO, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Continue to develop Sioux City as a regional conference and convention destination place.   | SC, E/AO, D/LO, B/I, OGA           | ✓        |                        | ✗                        |                       |
| <b>Goal: Enhance support of entrepreneurship and innovation as a cornerstone of business growth and development in Sioux City.</b>  |                                    |          |                        |                          |                       |
| ➤ Create a viable local venture capital network for private investment in new businesses and expanding areas of business development in Sioux City.   | B/I                                |          |                        | ✗                        |                       |
| ➤ Continue support for a business incubator, that provides space, resources, and fosters relationships to help small businesses and “start-ups” grow and succeed.   | E/AO, B/I, OGA                     | ✓        | ✗                      |                          |                       |

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| ➤ Establish a central, consolidated source of information regarding entrepreneurship including business start-up, financing, venture capital, patenting, product marketing, sales, etc.   | E/AO, B/I, OGA           |          | ✗                      |                          |                       |
| ➤ Encourage innovation and growth of existing companies within Sioux City.  | E/AO, B/I                | ✓        | ✗                      |                          |                       |
| ➤ Concentrate on attracting businesses to Sioux City that are innovated and have growth and spin-off potential.   | E/AO, D/LO, BI, OGA      | ✓        | ✗                      |                          |                       |
| <i>Goal: Take advantage of improvements to I-29 to further market downtown as an attraction.</i>  |                          |          |                        |                          |                       |
| <b>Transportation</b>   |                          |          |                        |                          |                       |
| ➤ Continue to implement the recommendations in the up-to-date Long Range Transportation Plan and coordinate with the Sioux City Urban Service Area Plan and Capital Improvements Program.   | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Continuously work toward maintaining and enhancing a river barge presence in Sioux City to maintain a competitive advantage in shipping costs within the region.  | SC, E/AO, B/I            | ✓        | ✗                      |                          |                       |
| ➤ Establish a “think tank” task force to investigate trends and areas of growth in the aviation industry and identify multiple uses for the Airport beyond commercial airline and military use – reposition the Airport for the future of aviation prior to other competing airports in the region. | E/AO, B/I, OGA           |          | ✗                      |                          |                       |
| ➤ Establish Sioux City as a modern inter-modal transportation hub in the region – seek changes at the state legislative level, market existing transportation system capacities to targeted commercial shipping and distribution networks, develop an inter-modal facility to serve the region.     | E/AO, C/N, B/I, OGA      | ✓        |                        |                          | ✗                     |
| ➤ As the downtown develops into a nodal activity center internally, create a comprehensive transportation plan, focusing on transit, pedestrian and alternative modes of transportation, linking the nodes and moving people from place to place through a variety of modes.                        | SC, E/AO, C/N, D/LO, B/I | ✓        |                        | ✗                        |                       |
| ➤ Pursue improvements to I-29 adjacent to downtown to maximize access and visibility.   | SC, D/LO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| ➤ Pursue the plan for Hoeven Valley transportation improvements and dovetail with I-29 realignment to better address the need for greater accessibility to Hoeven Valley.   | SC, E/AO, D/LO, B/I, OGA |          | ✗                      |                          |                       |

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| ➤ Maintain a strong physical and visual link between downtown Sioux City and the Missouri River riverfront as part of the plan for improving I-29.   | SC, D/LO, B/I, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Develop and build major transportation improvements such as bridges, interchanges, major intersections, community gateways, etc. to reflect a unique prairie style theme both structurally and in landscaping.   | SC, C, D/LO                   | ✓        |                        |                          | ✗                     |
| ➤ Pursue the concept of a cross-town transportation plan to improve east-west movement along the 13 <sup>th</sup> / 14 <sup>th</sup> Street alignment.   | SC, E/AO, C/N, D/LO, B/I, OGA |          |                        | ✗                        |                       |
| ➤ Create a true northern loop system to take advantage of the recently completed Hwy 75 bypass. This system should create a true loop system from I-29 past the Southern Hills/Lakeport/Singing Hills commercial area, then along the eastern edge of Sioux City to the north, then west along a new route north of the corporate limits to reconnect to I-29 in South Dakota. | SC, OGA, E/AO                 |          |                        |                          | ✗                     |
| ➤ Complete the construction of Wesley Parkway to improve traffic safety and access between Hamilton Blvd. and the Central Business District.   | SC, C/N, D/LO, B/I, OGA       |          | ✗                      |                          |                       |
| ➤ Continue to pursue the Gordon Drive viaduct realignment across the Hoeven Valley.  | SC, C/N, D/LO, B/I, OGA       |          | ✗                      |                          |                       |
| ➤ Complete the Outer Drive viaduct to remove unnecessary traffic from the Hoeven Valley and create a needed east-west connection in Sioux City's northern neighborhoods.   | SC, C/N, D/LO, B/I, OGA       |          | ✗                      |                          |                       |
| <b>Goal:</b> <i>Develop, maintain, and promote the most efficient and effective transportation system for the movement of people and goods.</i>  |                               |          |                        |                          |                       |
| ➤ Maximize the useful life of existing elements of the transportation system.  | SC, C/N, D/LO, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Improve traffic circulation and reduce travel time between geographical areas within the metropolitan area. The projected traffic circulation system demand through the Year 2025 will be met by undertaking the projects listed in the Transportation Improvement Program (TIP).  | SC, E/AO, D/LO, B/I, OGA      |          |                        |                          | ✗                     |
| ➤ Promote the use of transportation demand management (TDM) strategies to reduce congestion due to single occupant vehicle (SOV) usage.  | SC, D/LO, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Promote the use of alternative modes of transportation to reduce congestion and vehicle miles traveled (VMT) caused by single occupant vehicle (SOV) usage.  | SC, E/AO, , B/I, OGA          | ✓        | ✗                      |                          |                       |

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| ➤ Develop transportation investment decisions, which maximize the full benefits of the system while considering the full costs, such as life cycle.  | SC, E/AO, D/LO, OGA           | ✓        |                        |                          |                       |
| ➤ Establish a transportation network within Sioux City that connects Centers through multiple modes and preserves critical corridors as efficient linkages.  | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| <i>Goal: Promote and implement transportation system improvements for all modes that minimize the occurrence of and potential accidents that might result in the loss of health, life, and property.</i> |                               |          |                        |                          |                       |
| ➤ Develop a transportation plan that gives priority consideration to transportation system improvements that prevent accidents, injuries, and minimize losses.   | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Promote the standardization of geometric design criteria across transportation agencies.   | SC, E/AO, D/LO, OGA           |          |                        | ✗                        |                       |
| ➤ Create a transportation system that accommodates multiple modes in a single location/corridor, and through design, ensures the safety of users of all modes.   | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Within neighborhood and community centers give priority to alternative modes of transportation, specifically pedestrian and transit modes, over vehicular.   | SC, E/AO, C/N, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| <i>Goal: Preserve and enhance Sioux City Metropolitan Area's unique and natural environmental features by protecting the integrity of air, land, water, energy, cultural, and aesthetic resources.</i>   |                               |          |                        |                          |                       |
| ➤ Minimize adverse impacts of transportation systems on the environment, such as noise and water runoff.   | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Initiate and support projects, programs, and services that are designed to improve the Sioux City Metropolitan Area's air quality.   | SC, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Undertake and promote energy conservation programs in transportation.  | SC, E/AO, D/LO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Promote development patterns and associated transportation improvements that respect the natural features of Sioux City.   | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Encourage development in areas where transportation resources and systems are present, thus maximizing the existing public infrastructure investment.  | SC, E/AO, C/N, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Provide appropriate level of transportation service to serve associated development and populations. (i.e. rural development should be served by gravel roads)   | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Discourage transportation improvements that encroach on or damage the natural and scenic nature of the Loess Hills.  | SC, E/AO, C/N, D/LO, OGA      | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY                     | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|------------------------------------|----------|------------------------|--------------------------|-----------------------|
| <b>Goal:</b> <i>Promote the balanced and sustained economic growth of Sioux City and the region through the efficient movement of goods and people in a safe, energy efficient, and environmentally sensitive manner.</i> |                                    |          |                        |                          |                       |
| ➤ Give priority consideration to transportation projects and systems that facilitate local job creation and retention.  | SC, E/AO, B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Promote an efficient multi-modal transportation system, particularly transit, which connects people to employment centers and jobs.   | SC, HSO, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Support the Centers land-use pattern, with definable commercial development locations, that are served by a variety of transportation systems.  | SC, E/AO, C/N, D/LO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Give consideration of the true costs and benefits of providing the transportation facilities necessary to move goods in the metropolitan area.  | SC, E/AO, D/LO, B/I, OGA           |          | ✗                      |                          |                       |
| ➤ Encourage employers to promote alternative modes of transportation for their employees.   | SC, HSO, E/AO, C/N, B/I, OGA       | ✓        |                        | ✗                        |                       |
| <b>Goal:</b> <i>Utilize available personnel and financial resources efficiently, ensuring that the transportation system meets the users' needs and remains financially stable.</i>                                       |                                    |          |                        |                          |                       |
| ➤ Provide a balanced and viable funding mechanism for transportation systems and services within the metropolitan area.   | SC, E/AO, OGA                      | ✓        |                        | ✗                        |                       |
| ➤ Develop a positive working relationship with the system users, the public, and political officials, which can provide funding increases when necessary.   | SC, E/AO, B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Develop transportation investment decisions that consider the full costs and benefits of transportation related proposals.  | SC, E/AO, B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Give priority to funding those transportation needs identified in state, regional, and local transportation system plans.   | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| ➤ Consider the funding implications of federal and state actions on the regional transportation system and services.  | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| ➤ Use and improve existing transportation investments to better serve the population of Sioux City and the region.  | SC, D/LO, OGA                      | ✓        | ✗                      |                          |                       |
| ➤ Promote development patterns that make use of existing transportation infrastructure investments.   | SC, E/AO, C/N, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Provide necessary transit information and facilities at each stop including, stop identification, shelters, and route and time information.   | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Develop a transportation system that is reliable, accessible, and serves all potential users.</i>   |                                    |          |                        |                          |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY                     | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|------------------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Encourage multimodal accessibility to employment, shopping, and other commerce, medical care, housing, and leisure destinations.   | SC, HSO, E/AO, C/N, D/LO, B/I, OGA | ✓        |                        |                          |                       |
| ➤ Establish an integrated transportation system supportive of the land use goals of Sioux City focusing development within and around Centers, along major transportation corridors, and encouraging infill development within the urbanized areas, including public transportation and coordinated transportation planning and land use planning. | SC, E/AO, D/LO, OGA                | ✓        |                        |                          |                       |
| ➤ Give appropriate consideration to the needs and requirements of disabled persons who are system users.   | SC, HSO, E/AO, B/I, OGA            | ✓        |                        |                          |                       |
| ➤ Seek out and consider the needs of those people and locations that are underserved by the existing transportation system.  | SC, HSO, E/AO, C/N, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Facilitate increased communication between government agencies and officials, the system users, the public, and other interested parties.  | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| ➤ Provide the funding and resources necessary to create a transit system that is truly reliable.   | SC, E/AO, B/I, OGA                 | ✓        | ✗                      |                          |                       |
| ➤ Encourage new development to provide a connected, redundant street network that provides multiple routes to a single destination, similar to the grid street network in older parts of Sioux City.   | SC, E/AO, D/LO, OGA                | ✓        | ✗                      |                          |                       |
| <i>Goal: Encourage and implement system improvements which promote the efficient and effective movement of people and goods by integrating and linking various modes of transportation and plans, enabling users' access to the entire metropolitan area.</i>  |                                    |          |                        |                          |                       |
| ➤ Identify a multimodal network of facilities to meet the requirements for moving people, goods, and service throughout Sioux City and the metropolitan area.  | SC, E/AO, D/LO, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Promote the efficient movement of people and goods by linking the various modes of transportation.   | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| ➤ Promote and develop downtown Sioux City as the hub/center of a comprehensive transportation system that serves the region.   | SC, E/AO, D/LO, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Pursue improvements to Interstate 29 such as a direct connection to downtown Sioux City. Additional objectives of the improvements should include:   | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |
| ▪ Simply define the accessibility to downtown and other points within Sioux City.  | SC, E/AO, OGA                      | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <ul style="list-style-type: none"> <li>▪ Improved access to the Hoeven Valley industrial area, via Floyd Boulevard.</li> </ul>  | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Enhanced connections, automobile and pedestrian, between downtown and the riverfront.</li> </ul>   | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>▪ Create an esthetically pleasing gateway to downtown Sioux City.</li> </ul>   | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Minimize conflicts between and within roadways, public transit, rail, bicycle, and pedestrian facilities.</li> </ul>   | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Support the Centers development pattern with a multi-modal transportation system that provides access and connectivity to Centers.</li> </ul>  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Encourage alternative transportation modes including transit, walking, and bicycling to better connect Centers, particularly those at the neighborhood level.</li> </ul>                 | SC, E/AO, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Encourage the development of efficient inter-modal freight facilities to encourage effective shifts among modes.</li> </ul>  | SC, E/AO, D/LO, B/I, OGA |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>➢ Identify future right-of-way needs and establish a program for protection and advanced acquisition prior to development occurring.</li> </ul>  | SC, D/LO, OGA            |          | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Thoroughly investigate the potential to create a rational belt and spoke transportation to serve Sioux City and the metropolitan area.</li> </ul>  | SC, E/AO, OGA            |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>➢ Encourage neighborhood planning studies that have a component to address transportation issues within a single neighborhood and its connections to the surrounding community.</li> </ul> | SC, E/AO, C/N, D/LO, B/I |          |                        | ✗                        |                       |
| <p><b>Goal:</b> Establish Sioux City as a regional / national / international transportation hub for the movement of goods and products throughout the region, the United States, and North/South America.</p>                    |                          |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Continue to support and improve existing shipping and receiving operations within Sioux City.</li> </ul>   | B/I                      | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➢ Investigate potential space at the Sioux City Gateway Airport for additional air shipping and receiving.</li> </ul>  | SC, E/AO, D/LO, B/I      |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>➢ Investigate the potential for the creation of an "inter-modal" facility, including air, rail, truck, and barge systems in Sioux City.</li> </ul>   | SC, E/AO, D/LO, B/I, OGA |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>▪ Investigate consolidation of regional and national shipping operations in a single location.</li> </ul>  | SC, E/AO, D/LO, B/I, OGA |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>▪ Identify potential locations for such a facility.</li> </ul>   | SC, E/AO, D/LO, B/I, OGA |          |                        | ✗                        |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <ul style="list-style-type: none"> <li>▪ Investigate potential of a customs checkpoint within an inter-modal facility.</li> </ul>  | SC, E/AO, D/LO, B/I, OGA |          |                        |                          | ✘                     |
| <ul style="list-style-type: none"> <li>▪ Evaluate the location and service network of the various transportation systems to determine an effective transfer location and methodology.</li> </ul>   | SC, E/AO, D/LO, B/I, OGA |          |                        | ✘                        |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to use and market barge availability as part of the transportation system as an economic advantage that keeps shipping rates competitive.</li> </ul>   | SC, E/AO, B/I, OGA       | ✓        | ✘                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to market the location of Sioux City within the Interstate and Highway systems as a central collection and distribution point for goods and products.</li> </ul>   | SC, E/AO, B/I, OGA       | ✓        | ✘                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Actively look at ways to enhance the efficiency of the current shipping, receiving, and transportation operations within Sioux City.</li> </ul>   | SC, E/AO, B/I, OGA       | ✓        | ✘                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Review, evaluate, and work to adjust existing state legislation that impacts the ability for Sioux City to offer a marketplace advantage over other states for shipping via all forms of transportation.</li> </ul> | SC, E/AO, C/N, B/I, OGA  |          | ✘                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Identify and assemble potential land in the industrial districts for the expansion of commercial transportation functions within Sioux City.</li> </ul>   | SC, E/AO, D/LO, B/I, OGA |          |                        | ✘                        |                       |
| <ul style="list-style-type: none"> <li>➤ Identify potential future transportation uses and users that can utilize existing air transportation investments at the Airport.</li> </ul>   | SC, E/AO, B/I, OGA       |          | ✘                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Actively market the east/west rail connection advantage Sioux City has within the region and United States.</li> </ul>  | SC, E/AO, B/I, OGA       | ✓        | ✘                      |                          |                       |
| <p><i>Goal: Continue to work with State officials to ensure that Sioux City receives the greatest benefits from I-29 improvements.</i></p>   |                          |          |                        |                          |                       |
| <p><i>Goal: Support and encourage the completion of the U.S. Hwy 60 improvements.</i></p>  |                          |          |                        |                          |                       |
| <p><i>Goal: Encourage management, development, and enhancement for continued use of the Missouri River for tourism, recreational opportunities, municipal and industrial water needs, irrigation and barge traffic.</i></p>                                  |                          |          |                        |                          |                       |
| <p><i>Goal: Develop a comprehensive and long-term transportation plan for the City that seeks to create a unified network.</i></p>   |                          |          |                        |                          |                       |
| <p><i>Goal: Create a transportation hub near the present I-29/Floyd Boulevard intersection to provide better access to Hoeven Valley, Gordon Drive, Dace Avenue, and Lewis Boulevard.</i></p>  |                          |          |                        |                          |                       |
| <p><i>Goal: Enhance Sioux City's regional advantage in rail and air freight access.</i></p>  |                          |          |                        |                          |                       |
| <p><i>Goal: Address commercial freight shipping tax disadvantages, for state-wide solution, to make Iowa cities, including Sioux City, competitive with surrounding states.</i></p>  |                          |          |                        |                          |                       |
| <p><i>Goal: Take advantage of Sioux City's location on the north/south transcontinental transportation lines, due to the North Atlantic Free Trade Agreement (NAFTA).</i></p>  |                          |          |                        |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY                | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|-------------------------------|----------|------------------------|--------------------------|-----------------------|
| <i>Goal: Encourage an additional interchange near the existing IDOT rest area to further support development immediately south of the Sioux Gateway Airport.</i>  |                               |          |                        |                          |                       |
| <i>Goal: Encourage the further enhancement and development of Highway 20 within and beyond the corporate boundaries of Sioux City.</i>  |                               |          |                        |                          |                       |
| ➤ Support a four lane Highway 20 east of Sioux City to I-35.  | SC, E/AO, C/N, D/LO, B/I, OGA | ✓        |                        | ✗                        |                       |
| <b>Downtown Viability</b>   |                               |          |                        |                          |                       |
| ➤ Continue to develop the skywalk system in downtown Sioux City.  | SC, E/AO                      | ✓        | ✗                      |                          |                       |
| ➤ Create a strategic vision or branding scheme for downtown to better compete with emerging commercial developments. The downtown should take advantage of the opportunities and successes of the evolving entertainment and cultural district concepts that would create a unique shopping experience.   | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| ➤ Establish downtown and the riverfront as a mixed-use urban center and the cultural and entertainment center for the region. Continue to foster local, regional, and national festivals and events that bring people into downtown and the Missouri River riverfront – downtown Sioux City should be the home for such events whenever possible. | D/LO, UDO/ZO                  | ✓        | ✗                      |                          |                       |
| ➤ Enhance the technology network in downtown to provide an incentive for businesses and employers to locate in downtown – a similar enhancement should be considered for the primary employment areas in the Hoeven Valley and the Airport / Bridgeport area.   | SC, E/AO, D/LO, B/I           | ✓        |                        | ✗                        |                       |
| ➤ Investigate the potential application of creative incentives to entice the development of market rate housing in downtown. Such housing should be in unique formats that reflect the urban living environment (i.e. lofts, conversion of old industrial and or high rise buildings, etc.)   | SC, E/AO, B/I, D/LO, OGA      |          |                        | ✗                        |                       |
| ➤ Investigate the long term viability of the convention center and lay out a specific use, marketing, management plan for the future.   | SC, E/AO, D/LO                |          |                        | ✗                        |                       |
| ➤ Foster a group to take downtown to the next level by developing seed capital, possibly a Community Development Corporation.   | C/N, B/I                      |          | ✗                      |                          |                       |
| <i>Goal: Create a 24-hour downtown that is a unique place to live, work, shop, and play.</i>  |                               |          |                        |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY                | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|-------------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Develop a technological infrastructure in downtown that provides a competitive edge for businesses and employers locating there versus other locations in the Siouxland region.   | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| ➤ Attract a diversity of employment opportunities to expand the employment base in downtown.  | E/AO, B/I, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Continue to focus on attraction of insurance industry.  | E/AO, B/I, OGA                | ✓        | ✗                      |                          |                       |
| ➤ Continue to locate government and institutional uses downtown.  | E/AO, OGA                     | ✓        | ✗                      |                          |                       |
| ➤ Market accessibility of downtown.   | E/AO, C/N, D/LO, B/I, OGA     | ✓        | ✗                      |                          |                       |
| ➤ Market strengths of an urban setting and actively promote downtown as the place to be in Siouxland with a strong identity linked to branding.   | E/AO, C/N, D/LO, B/I, OGA     | ✓        | ✗                      |                          |                       |
| ➤ Encourage new, higher density housing in downtown.  | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| ➤ Investigate the use of residential overlays to encourage the development of residential uses within the downtown.   | SC, E/AO, D/LO,               | ✓        | ✗                      |                          |                       |
| ➤ Encourage ownership (condominium) and rental (apartment) opportunities at market rates.   | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| ➤ Market the advantages of urban living environment.  | SC, E/AO, D/LO, B/I           | ✓        | ✗                      |                          |                       |
| <b>Goal: Strengthen and enhance downtown Sioux City's identity as the premier urban mixed-use environment in the region through branding and theme building.</b>  |                               |          |                        |                          |                       |
| ➤ Downtown is a unique regional center, and as such major uses should be located in downtown, including, main government offices, convention, arts, cultural, and entertainment facilities, parking structures, arenas and events centers, high rise office buildings, commercial and high density residential uses | SC, E/AO, D/LO, B/I, OGA      | ✓        |                        |                          |                       |
| ➤ Continue to locate entertainment and recreation activities and venues in downtown.  | SC, E/AO, D/LO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Encourage the public and private development of the riverfront with entertainment and recreational uses.  | SC, E/AO, D/LO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Encourage development of local and national entertainment establishments and venues in downtown, including restaurants, theaters, cultural institutions, and recreational venues  | SC, E/AO, C/N, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Encourage mixed-use applications -commercial, office, and residential should be accommodated in a single building.  | SC, E/AO, D/LO           | ✓        | ✗                      |                          |                       |
| ➤ Establish a comprehensive parking and circulation plan for the downtown to safely incorporate all modes of transportation.  | SC, E/AO, D/LO, B/I, OGA |          | ✗                      |                          |                       |
| ➤ Create a comprehensive design scheme and guidelines for future development and redevelopment to protect the unique urban character.   | SC, E/AO, D/LO, B/I      |          |                        | ✗                        |                       |
| <b>Goal: Encourage private investment and development to build on recent public investments made in downtown.</b>   |                          |          |                        |                          |                       |
| ➤ Provide incentives to encourage private development within downtown.  | SC, E/AO, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Provide assistance for local businesses to establish and compete within downtown.   | SC, E/AO, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Create a cultural and entertainment hub on the west end of downtown near the existing Tyson Events Center while promoting the Battery Building as a potential "West End" anchor. A sub-area plan should be created to clearly define the desired uses for the area.                             | SC, E/AO, D/LO, B/I      | ✓        | ✗                      |                          |                       |
| ➤ Continue to develop the "East End" Entertainment District. Efforts should be focused on the renovation of the Bagerow Building, the Pierce Warehouse Facility, the construction of additional parking facilities, and the creation of high-density, market rate apartment and condominium uses. | SC, E/AO, D/LO, B/I      | ✓        | ✗                      |                          |                       |
| ➤ Encourage relationships and partnerships amongst downtown stakeholders.   | SC, E/AO, C/N, D/LO, B/I | ✓        | ✗                      |                          |                       |
| <b>Goal: Create and maintain a seamless, functional, and visual connection between downtown and the riverfront.</b>   |                          |          |                        |                          |                       |
| ➤ Create an active riverfront through planned public and private development of land along the Missouri River and Big Sioux River.  | SC, E/AO, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Create strong physical and visual connections, specifically pedestrian, between the riverfront and downtown.  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Promote the historic and current importance of the Missouri River and the impacts on Sioux City.  | SC, E/AO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| ➤ Continue to develop the Marina Site as a mixed-use center connected to downtown and other riverfront activity centers.  | SC, E/AO, D/LO, OGA      |          | ✗                      |                          |                       |
| ➤ Encourage development that does not harm the physical or scenic character of the Missouri River.  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY                 | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Encourage development of public space within private development that provides accessibility to the development and the riverfront.   | SC, E/AO, D/LO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| ➤ Investigate and pursue the potential for a landmark or signature hotel and conference center along the Missouri River in close proximity to new marina area.  | D/LO, B/I                      |          |                        | ✗                        |                       |
| <i>Goal: Encourage the adaptive reuse of existing vacant and underutilized structures for housing, commercial, and retail uses.</i>   |                                |          |                        |                          |                       |
| ➤ Encourage and provide incentives for the rehabilitation and adaptive-reuse of existing structures for residential, commercial, office, and entertainment uses.  | SC, E/AO, D/LO, B/I, OGA       | ✓        | ✗                      |                          |                       |
| ➤ Investigate and pursue the assembling of private and public property for the purpose of further business development.   | SC, E/AO                       | ✓        | ✗                      |                          |                       |
| <i>Goal: Encourage investment in and revitalization of the neighborhoods surrounding downtown.</i>  |                                |          |                        |                          |                       |
| ➤ Recognize the importance of neighborhoods and districts immediately adjacent to downtown and develop specific plans for encouraging public and private reinvestment in these areas.   | SC, E/AO, C, D/LO, B/I, UDO/ZO | ✓        |                        | ✗                        |                       |
| ➤ Encourage rehabilitation of the housing stock in the urban neighborhoods of Sioux City.   | SC, E/AO, C/N, D/LO            | ✓        | ✗                      |                          |                       |
| ➤ Encourage the "re-conversion" of single family housing units from multifamily back to single-family use.  | SC, E/AO, C/N, D/LO            | ✓        | ✗                      |                          |                       |
| ➤ Maintain the urban density of neighborhoods in and around downtown.   | SC, E/AO, C/N, D/LO            | ✓        | ✗                      |                          |                       |
| ➤ Promote infill housing development that respects the character and environment in which it is located.  | SC, E/AO, C/N, D/LO            | ✓        | ✗                      |                          |                       |
| ➤ Improve and enhance connections between the surrounding neighborhoods and downtown.   | SC, E/AO, D/LO, OGA            | ✓        | ✗                      |                          |                       |
| ➤ Encourage a detailed planning study of the downtown area that focuses on parcel level development and design.   | SC, E/AO, C/N, D/LO, B/I       |          |                        | ✗                        |                       |
| <i>Goal: Connect the various portions of downtown (i.e. the events center, the convention center, historic 4<sup>th</sup> Street, etc.) in an efficient manner that supports pedestrian, transit, and vehicular mobility to various events, activities, and destinations within downtown.</i> |                                |          |                        |                          |                       |
| ➤ Investigate the potential of eliminating rail traffic through the downtown. Efforts should be made to improve the safety and aesthetics of the downtown by finding alternate routes for rail traffic.   | SC, E/AO, OGA                  |          |                        | ✗                        |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <ul style="list-style-type: none"> <li>➤ Develop a specific parking, circulation, and way finding improvements plan for downtown in support of the overall strategic development vision and development plan. Such a plan should address automobile, transit, and pedestrian networks as an integrated system for moving people from activity center to activity center in downtown.</li> </ul>  | SC, D/LO, B/I, UDO/ZO    | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Enhance the appearance of downtown, making it more marketable.</i>   |                          |          |                        |                          |                       |
| <b>Infrastructure and Facilities</b>   |                          |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Develop or update long range facility and service master plan efforts for community infrastructure / service / facility providers (i.e. parks and recreation, water, sewer, stormwater, fire, police, etc.). These plans should be guided by the development and growth vision of the Comprehensive Plan and integrated into the Comprehensive Plan, Urban Services Area Plan and the Capital Improvement Program in order to ensure coordinated and strategic public investment in pursuit of the community vision.</li> </ul> | SC, E/AO, OGA            | ✓        |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>➤ Continue public investment in downtown infrastructure to assist in attracting all types of development to the area.</li> </ul>  | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to locate major public/private investments (i.e. Tyson Events Center, convention center, museums, etc.) downtown to create a regional destination.</li> </ul>  | SC, E/AO, D/LO, B/I, OGA | ✓        |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to invest in infrastructure to support development and redevelopment and maintain the viability of Sioux City Neighborhoods.</li> </ul>  | SC, E/AO, D/LO           | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Continue to invest in the infrastructure of the Hoeven Valley and the Airport/Bridgeport areas to attract potential industrial users/development to Sioux City.</li> </ul>  | SC, E/AO, D/LO           | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Creation of an infrastructure network that efficiently serves the population of Sioux City and that promotes the development and growth of Sioux City and the surrounding growth corridor.</i>   |                          |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Create a Citywide Storm Water and Sanitary Sewer Master Plan</li> </ul>   | SC, E/AO, D/LO, C/N, OGA | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Provide infrastructure and improvements that encourage development in a Center pattern.</li> </ul>  | SC, E/AO, OGA            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>➤ Follow the recommendations found in the Urban Services Area Plan for growth and expansion of the City boundaries.</li> </ul>  | SC, E/AO, D/LO, B/I, OGA | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|--------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Provide infrastructure and community facilities that are "just in time" to serve new development.  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Provide a commensurate level of infrastructure to serve development of different densities -- i.e., gravel roads, wells for water and septic systems for sanitary sewer needs for larger lot and rural development patterns. | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Identify areas likely to develop with residential uses, currently without proper infrastructure. Prioritize these areas and schedule the CIP accordingly.  | SC, E/AO, D/LO, C/N, EAO | ✓        | ✗                      |                          |                       |
| ➤ Create a CIP line item that is dedicated to the routine and deferred maintenance of the City's existing infrastructure systems.  | SC, E/AO                 |          | ✗                      |                          |                       |
| ➤ Provide infrastructure with an increased capacity to serve the higher density development found within the centers.  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Encourage neighborhood planning studies that contain a component addressing the infrastructure systems in greater detail.  | SC, E/AO                 |          |                        | ✗                        |                       |
| <b>Goal:</b> Continue to develop a comprehensive school facilities plan to upgrade or replace functionally obsolete facilities in an effort to better serve the community.   |                          |          |                        |                          |                       |
| <b>Goal:</b> Continue to develop easily accessible community facilities that provide educational and recreational opportunities and serve the citizens of Sioux City.  |                          |          |                        |                          |                       |
| ➤ Identify reuse options for former school sites to promote the appropriate redevelopment within existing neighborhoods. Redevelopment should serve a broad population and create additional development opportunities.        | SC, E/AO, D/LO           | ✓        | ✗                      |                          |                       |
| ➤ Provide community facilities adequate to serve the population in which they are within.  | SC, E/AO, D/LO           | ✓        | ✗                      |                          |                       |
| ➤ Create a greenspace program whereby dedications are made by developers of new residential subdivisions. Develop regulations that create minimum park acreage requirements for each new subdivision.                          | SC, E/AO, D/LO           |          | ✗                      |                          |                       |
| <b>Goal:</b> The City should become an active partner with the private sector developers through the creation of programs to extend needed infrastructure to support new housing opportunities.                                |                          |          |                        |                          |                       |
| <b>People</b>  |                          |          |                        |                          |                       |
| ➤ Develop a coordinating board comprised of various executive directors and presidents of Human Service Agencies that would meet on a monthly basis and identify individual and collective needs.                              | HSO                      | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY          | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|-------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Create a human services ombudsman's office in City Hall that would perform several functions including acting as a helpful conduit for residents in need of various types of assistance, providing assistance for those new residents struggling to find services relevant to their current situations, acting as a one-stop shopping network for both governmental services and human service agency help and circumventing the need for those who require assistance to search all over town in an effort to find just the right program. | HSO, E/AO               |          | ✗                      |                          |                       |
| ➤ Intensify marketing strategies in an effort to get more people to take part as volunteers in the human service agency community. Possibly develop some type of incentive program that employers could offer to their employees for volunteering to the community.   | HSO, E/AO, OGA          | ✓        | ✗                      |                          |                       |
| ➤ Develop an annual or semi-annual human service agency fair. Representatives would then be able to take their messages out to the public in one central location and perhaps, engender a greater interest among the general population in providing greater financial and human resources to the agencies themselves.  | HSO, E/AO               | ✓        |                        | ✗                        |                       |
| ➤ Simultaneous to coordination and strategic planning among human service agencies, a similar coordination process between City government and the human service agencies should occur via regularly meeting on a quarterly basis with members of the City to discuss ways in which both parties could assist the other in developing a plan for addressing critical human services issues and achieving communitywide goals.   | SC, HSO, E/AO           | ✓        | ✗                      |                          |                       |
| ➤ Increase the access to information for the citizens of Sioux City.  | SC, HSO, E/AO, OGA      | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Identify opportunities for the citizens of Sioux City to further participate in and contribute to the future of Sioux City.</i>   |                         |          |                        |                          |                       |
| ➤ Increase the opportunities for participation in the decision making process within Sioux City.  | SC, HSO, E/AO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Increase access to education within Sioux City.   | HSO, E/AO, B/I, OGA     | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Encourage and promote entrepreneurship and innovation in the people of Sioux City.</i>  |                         |          |                        |                          |                       |
| ➤ Encourage through the provision of incentives (financial, education or otherwise), innovation, and entrepreneurship in people.  | SC, HSO, E/AO, B/I, OGA | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Provide entrepreneurial education and exposure to the youth of Sioux City.  | SC, HSO, E/AO, B/I, OGA  | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Prepare the youth of Sioux City to be the leaders of tomorrow by creating opportunities that encourage high school and college graduates to choose Sioux City as their home.</i>                                  |                          |          |                        |                          |                       |
| ➤ Continue the work of the Mayor's Youth Commission.  | SC, HSO, E/AO, C/N       | ✓        | ✗                      |                          |                       |
| ➤ Provide additional opportunities for the youth of Sioux City to participate in and be exposed to government functions and processes.  | SC, HSO, E/AO, C/N, OGA  | ✓        | ✗                      |                          |                       |
| ➤ Encourage the youth of Sioux City interested in the City and its decisions to organize and participate in the process.  | SC, HSO, E/AO, C/N       | ✓        | ✗                      |                          |                       |
| ➤ Create a City Hall mentoring program for high school students interested in City functions. Work with county, state, and federal officials to show the interrelation of the different levels of government.                     | SC, HSO, E/AO, C/N       | ✓        |                        | ✗                        |                       |
| ➤ Create a business and industry mentoring program for high school students interested in business. Create a pool of different types of businesses and industries interested in participating.                                    | HSO, E/AO, C/N           | ✓        |                        | ✗                        |                       |
| ➤ Increase educational standards within the Sioux City and surrounding school districts to better prepare children for the future.  | HSO, E/AO, C/N, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Make education support and funding the highest priority in the region for all public entities.  | HSO, E/AO, C/N, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Work with local and regional colleges and universities to provide increased opportunities for participation in college preparatory courses for high school students.  | HSO, E/AO, C/N, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Provide extracurricular educational opportunities to the youth of Sioux City.   | HSO, E/AO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Encourage and support the organization of extracurricular and recreational opportunities by the youth of Sioux City, specifically designed for them. (Band competition, talent contests, recreational sports tournaments, etc.) | HSO, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Encourage the participation and input of youth in decisions that will affect the future of the City.  | SC, HSO, E/AO, B/I, OGA  | ✓        | ✗                      |                          |                       |
| ➤ Create a job shadowing program for the youth of Sioux City to be exposed to business in Sioux City.   | HSO, C/N, B/I            | ✓        |                        | ✗                        |                       |
| ➤ Encourage summer business internships for college students that are from Sioux City.  | HSO, C/N, B/I            | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <b>Goal:</b> <i>Continue to support human service agencies that provide services and enhance the quality of life for all Sioux Cityans.</i>   |                          |          |                        |                          |                       |
| ➤ Create a grant program that allows services other than physical projects to be eligible and compete for funding.  | SC, E/AO, C/N, B/I, OGA  | ✓        | ✗                      |                          |                       |
| ➤ Improve coordination between human service agencies with similar missions or programs to maximize resources, services, and benefits.  | SC, HSO, E/AO            | ✓        | ✗                      |                          |                       |
| ➤ Establish better communication and coordination between human service organizations and City Hall.  | SC, HSO, E/AO            | ✓        | ✗                      |                          |                       |
| ➤ Create a "human agency fair" to reach more people in need and to market services provided.  | HSO, E/AO, C/N, B/I, OGA | ✓        |                        | ✗                        |                       |
| ➤ Improve marketing of services, opportunities, and successes of human service agencies.  | HSO, E/AO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Establish and promote "Sioux Cityan" of the year, to recognize selfless good deeds done by citizens.  | HSO, E/AO                | ✓        | ✗                      |                          |                       |
| ➤ Continue to investigate services and opportunities for the elderly and Hispanic populations, a growing segment in Sioux City.   | HSO, E/AO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Continue to provide educational opportunities to new immigrants to Sioux City to acclimate them to their new environment.   | HSO, E/AO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Improve access to information including libraries, the Internet, and other electronic media.  | HSO, E/AO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Use universities and colleges to increase access to post-secondary education.   | HSO, E/AO, OGA           | ✓        | ✗                      |                          |                       |
| ➤ Use universities and colleges to provide "retraining" opportunities for those changing careers.   | HSO, E/AO, B/I           | ✓        | ✗                      |                          |                       |
| ➤ Maintain an open line of communication between citizens, City government, and elected officials.  | HSO, E/AO, C/N, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Provide opportunities for people to be involved in decisions that affect the future of Sioux City.  | HSO, E/AO, C/N, OGA      | ✓        | ✗                      |                          |                       |
| <b>Goal:</b> <i>Create a leadership academy made up of Leadership Siouxland, The Mayor's Youth Commission, and the Sioux City Growth Organization.</i>  |                          |          |                        |                          |                       |
| <b>Development Building Blocks</b>  |                          |          |                        |                          |                       |
| <b>Goal:</b> <i>Sustain and create strong identifiable neighborhoods that provide a variety of high quality urban, suburban and rural living opportunities.</i>   |                          |          |                        |                          |                       |
| ➤ Utilizing the information from the Development Zone and Growth and Infill Maps identify each residential neighborhood accordingly. Apply appropriate policies and strategies to each neighborhood respectively. | SC, C/N, B/I             | ✓        | ✗                      |                          |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY          | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|-------------------------|----------|------------------------|--------------------------|-----------------------|
| ➤ Initiate a neighborhood planning process that allows each neighborhood to evaluate their identified status above and outline specific goals, policies, and strategies for future sustainability or redevelopment.          | SC, C/N, B/I            |          | ✗                      |                          |                       |
| ➤ Evaluate existing zoning and proactively seek re-zoning of properties to ensure stabilization of viable residential properties and neighborhoods, in light of the desired development zone and growth and infill strategy. | SC, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Identify blighted areas of the City that could be improved by reducing the current density. Partner with outside sources to create schools, parks or open space in these areas.  | SC, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Establish a program to provide neighborhood identification marker for all neighborhoods within Sioux City.   | SC, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Promote housing rehabilitation, develop new housing opportunities in the urban sections near downtown, and assist new home purchasers with down payment assistance.  | SC, E/AO, B/I, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Explore funding mechanisms to extend infrastructure to underdeveloped and underserved areas of the City.   | SC                      | ✓        |                        | ✗                        |                       |
| ➤ Take advantage of a community wide urban revitalization program to promote housing rehabilitation and new housing starts.  | SC, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Devote CDBG funds to targeted neighborhood revitalization efforts and establish programs on a City-wide basis for targeted populations.  | SC, E/AO, C/N, B/I, OGA | ✓        | ✗                      |                          |                       |
| ➤ Identify neighborhoods for urban renewal designation.  | SC, E/AO, C/N, B/I, OGA |          |                        | ✗                        |                       |
| ➤ Promote an infill housing program in targeted neighborhoods.   | SC, C/N, B/I            |          |                        | ✗                        |                       |
| <b>Goal: Promote the creation of new housing starts in all areas of the City.</b>  |                         |          |                        |                          |                       |
| ➤ Create an atmosphere for development that elevates Sioux City's competitiveness and attractiveness as it relates to other communities in the area.   | SC, E/AO                | ✓        | ✗                      |                          |                       |
| ➤ Establish a Development and Infrastructure Growth (DIG) fund that could be used to assist private developers with the planning, design, and construction of new street, water and sewer infrastructure improvements.       | SC, E/AO                |          | ✗                      |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY           | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|--------------------------|----------|------------------------|--------------------------|-----------------------|
| <b>Goal:</b> <i>The commercial development pattern in Sioux City should be based on stabilizing, preserving, and strengthening strong commercial centers as well as the market trade areas associated with these strong centers that exist today, creating new centers as growth requires and redeveloping weaker centers for other uses.</i> |                          |          |                        |                          |                       |
| ➤ Use the Development Building Blocks and Future Land Use Maps as a guide to identify the weaker commercial areas that should be redeveloped.   | SC, E/AO, C/N, D/LO, B/I |          | ✗                      |                          |                       |
| ➤ Work with commercial property owners and adjacent neighborhoods to create specific redevelopment policies and plans for obsolete commercial areas.  | SC, E/AO, C/N, D/LO, B/I |          |                        | ✗                        |                       |
| <b>Goal:</b> <i>The main travel corridors in Sioux City should be effective and efficient for moving goods and/or people through the community and to destination locations within the community.</i>   |                          |          |                        |                          |                       |
| ➤ Whenever possible multi-modal corridors should be developed (i.e. vehicular, transit, pedestrian, bicycle activity) to accommodate a variety of users and functions.  | SC, E/AO, D/LO, OGA      |          | ✗                      |                          |                       |
| ➤ Along vehicular corridors better access management must be achieved by reducing unnecessary or overbuilt curb cuts, and by sharing ingress and egress opportunities.  | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Where corridors of different functions intersect (i.e. rail / vehicular, pedestrian / vehicular, etc.) appropriate signalization or movement control / separation needs to occur to ensure safety and proper movement of all users.   | SC, E/AO, D/LO, OGA      |          | ✗                      |                          |                       |
| ➤ The intensity of commercial, office, and industrial development along corridors should be reduced in favor of placing such development into appropriate centers or districts.   | SC, E/AO, D/LO           |          | ✗                      |                          |                       |
| ➤ All major corridors should have an aesthetic design / quality that reflect a Citywide approach to public open space and community identity.   | SC, E/AO, D/LO, OGA      | ✓        | ✗                      |                          |                       |
| ➤ Key corridors should be studied in greater detail to identify specific land use changes and capital improvement that need to occur.   | SC, E/AO, D/LO, OGA      |          |                        | ✗                        |                       |
| <b>Goal:</b> <i>Focus and enhance the transportation network, development patterns and aesthetics of the two primary industrial development areas that exist in Sioux City – Hoeven Valley and Airport/Bridgeport.</i>  |                          |          |                        |                          |                       |
| ➤ In these districts industrial development includes activities associated with manufacturing / fabrication, warehousing / distribution / transportation of materials and products, and utilities.  | SC, E/AO, D/LO, OGA      | ✓        |                        |                          |                       |
| <i>Hoeven Valley (north of Gordon Drive) –</i>  |                          |          |                        |                          |                       |

| IMPLEMENTATION ACTION   | RESPONSIBILITY            | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|---|---------------------------|----------|------------------------|--------------------------|-----------------------|
| <ul style="list-style-type: none"> <li>Seek opportunities to complete the planned improvements in the Hoeven Industrial Valley.</li> </ul>  | SC, E/AO                  | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>Relocate non-compatible residential uses.</li> </ul>   | SC, E/AO, D/LO            |          | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>Maintain the mixed commercial service and industrial use pattern located along Lewis Boulevard but improve property conditions and upgrade landscaping requirements.</li> </ul>  | SC, E/AO, D/LO, B/I       | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>Increase visual buffer through aesthetic improvements along Floyd Boulevard where residential neighborhoods and commercial / industrial uses are adjacent to each other.</li> </ul>  | SC, E/AO, C /N, D/LO, B/I |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>Incorporate a recreational trail along the Floyd River connecting to the riverfront, downtown, and other portions of existing trails.</li> </ul>   | SC, E/AO, D/LO, OGA       |          |                        | ✗                        |                       |
| <ul style="list-style-type: none"> <li>Assemble land for industrial development purposes – assisting with the in place expansion of existing businesses or creating developable parcels for new industry.</li> </ul>  | SC, E/AO, D/LO            | ✓        | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>Provide financial assistance for meaningful aesthetic and functional improvements.</li> </ul>  | SC, E/AO, D/LO            | ✓        | ✗                      |                          |                       |
| <i>The Yards (Hoeven Valley South of Gordon Drive)–</i>   |                           |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>Plan, assemble, and redevelop the area to maximize its potential. With the recent announcement made by Home Depot to occupy a key location within The Yards, the current plan for The Yards may require modification to address future commercial demands along the Dace / Leech corridor. The redevelopment of the remainder of The Yards should remain focused on including but not limited to light industrial uses.</li> </ul> | SC, E/AO, D/LO, B/I, OGA  |          | ✗                      |                          |                       |
| <i>Airport / Bridgeport –</i>   |                           |          |                        |                          |                       |
| <ul style="list-style-type: none"> <li>An emphasis should be placed on locating businesses and activities in this area that can take advantage of near-by transportation facilities and resources (Airport, barge dock, interstate highway and rail).</li> </ul>  | SC, E/AO, D/LO, B/I       |          | ✗                      |                          |                       |
| <ul style="list-style-type: none"> <li>This area should serve as a relocation area for businesses in the Yards / Hoeven Valley area that need room to expand or must be moved to accomplish redevelopment as well as for locating new business.</li> </ul>  | SC, E/AO, D/LO, B/I       |          | ✗                      |                          |                       |

| IMPLEMENTATION ACTION  | RESPONSIBILITY      | ON-GOING | SHORT TERM<br>0-5 YRS. | MEDIUM TERM<br>5-10 YRS. | LONG TERM<br>10+ YRS. |
|--|---------------------|----------|------------------------|--------------------------|-----------------------|
| - Implement design and development standards for public and private improvements that create a business / industrial park character.   | SC, E/AO, D/LO, B/I |          | x                      |                          |                       |
| - Develop a multi-modal transportation / transfer facility. (Need to investigate the cargo restrictions or disadvantages due to facility capabilities and policies.)   | SC, E/AO, D/LO, B/I |          |                        |                          | x                     |
| ▪ The possibility of creating a greater tourist oriented environment should also be investigated in this area – potential for a golf resort.   | SC, E/AO, D/LO, B/I |          |                        | x                        |                       |
| ▪ Make a concerted effort to identify and investigate viable opportunities for the future use of the Airport. This may require identifying and positioning the Airport for new trends in air transportation and shipping.  | SC, E/AO, D/LO, B/I |          | x                      |                          |                       |
| <b>Goal:</b> <i>Maintain the riverfront as a community destination, activity, and public use area by providing a mixture of public facilities that are unique to the waterfront and the recreational, cultural, and entertainment diversity of Sioux City.</i>   |                     |          |                        |                          |                       |
| ➤ Preserve and enhance access to and use of this premier riverfront recreational opportunity.  | SC, E/AO, OGA       | ✓        |                        |                          |                       |
| ➤ Limited commercial activities may be a secondary use to the public uses located along the riverfront, but should be aggregated at specific points along the riverfront.  | SC, E/AO, D/LO, B/I | ✓        |                        |                          |                       |
| ➤ The Lewis and Clark Interpretive Center grounds should continue to be enhanced through the creation of a Native American Research Center to explore historic and current Native American Culture. This can be a joint effort of multiple Native American tribes, not-for-profit foundations, and higher education institutions working in cooperation. | SC, E/AO, D/LO, B/I |          |                        | x                        |                       |
| ➤ Limited residential opportunities should be investigated only as part of commercial oriented activity centers (i.e. the casino and marina areas) while maintaining public access to the river.   | SC, E/AO, D/LO, B/I |          | x                      |                          |                       |
| ➤ Continue to make improvements that enhance the riverfront experience through recreational and aesthetic enhancements along the entire riverfront.  | SC, E/AO, D/LO, OGA | ✓        |                        |                          |                       |
| <b>Goal:</b> <i>Preserve and enhance recreational opportunities within the premier open space adjacent to I-29.</i>  |                     |          |                        |                          |                       |

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